

Standards of Effective Teaching

40% Elements of Effective Instruction
30% Environment for Learning
15% Family Engagement
15% Professional Responsibilities

Notes:

Underlined areas located under *Distinguished* will eventually move to *Proficient* as Saint Paul Public Schools implements strategies around Personalized Learning.

Elements denoted with an asterisk (*) are weighted as double in domain calculations.

Elements of Effective Instruction					
	Not Applicable	Below Standard	Developing	Proficient	Distinguished
Written Lesson Plans		<ul style="list-style-type: none"> Lesson plans are unavailable or inconsistently available Lesson plans are incomplete and missing more than one of the following: reference to standards, measurable objective(s) for student learning or guiding questions instructional strategies, means of assessment No accommodations planned for differentiation 	<ul style="list-style-type: none"> Lesson plans are available consistently Lesson plans may be incomplete with no more than one of the following missing: reference to standards, measurable objective(s) for student learning or guiding questions, instructional strategies, means of assessment Some accommodations planned for differentiation 	<ul style="list-style-type: none"> Lesson plans are available consistently Lesson plans are complete: reference to standards, measurable objective(s) for student learning or guiding questions, instructional strategies including access to prior learning, presenting new information, an opportunity for students to practice, means of assessment Accommodations planned for differentiation of most learners 	Meets Proficient AND: <ul style="list-style-type: none"> Includes accommodations for all learners
Authentic Learning Supports SPPS Standards		<ul style="list-style-type: none"> Activities and assignments are busy work and SPPS curriculum not utilized Learning tasks have no connections to standards Minimal rigor exists in level of work being done 	<ul style="list-style-type: none"> Activities sometimes reflect a learning outcome Learning tasks sometimes supports SPPS curriculum and standards Some rigor exists and some busy work 	<ul style="list-style-type: none"> Activities support SPPS curriculum and standards Rigor exists and students involved in authentic learning activities 	Meets Proficient AND: <ul style="list-style-type: none"> <u>Students routinely select and adapt authentic learning activities to meet and support SPPS standards</u>
Content Includes and Respects Diverse Groups *		<ul style="list-style-type: none"> Displays little understanding of diverse student populations May display favoritism or ignore student groups 	<ul style="list-style-type: none"> Shows some understanding of diverse student populations Attempts to include all learners regardless of cultural background, but not consistently or successfully 	<ul style="list-style-type: none"> Routinely introduces content with a broad focus on various cultural groups Shows an understanding of all learners, and attempts to gauge instruction to make it accessible for all 	Meets Proficient AND: <ul style="list-style-type: none"> Displays continuing search for best practice pertaining to diverse learners
Content Knowledge *		<ul style="list-style-type: none"> Displays little understanding of pedagogical knowledge Shows little understanding of the subject being taught 	<ul style="list-style-type: none"> Displays basic pedagogical knowledge Shows some understanding of the subject being taught 	<ul style="list-style-type: none"> Displays pedagogical knowledge and reflects on current research and best practices within the field Shows solid content knowledge based on lessons and response to questioning 	Meets Proficient AND: <ul style="list-style-type: none"> Published in content area Presenter or leader for professional organization
Connections Within and Among Subject Areas		<ul style="list-style-type: none"> Few or no connections are made within the subject area or previous activities Little integration of literacy strategies within content 	<ul style="list-style-type: none"> Some connections are made within subject area or previous activities Some integration of literacy strategies are demonstrated within content 	<ul style="list-style-type: none"> Connections are made within the subject area and previous learning Integration of literacy strategies are demonstrated within content most of the time 	Meets Proficient AND: <ul style="list-style-type: none"> Connections are made among subject areas Routinely embeds a variety of literacy strategies
Lesson Recognizes Students Interests, Abilities, and Experiences		<ul style="list-style-type: none"> Seldom crafts lessons that embed students' experiences and interests Does not intentionally incorporate interests into real life application of lessons 	<ul style="list-style-type: none"> Sometimes crafts lessons that embed students' experiences and interests Sometimes incorporates interests into real life, but result is unclear 	<ul style="list-style-type: none"> Routinely crafts lessons that embed students' experiences and interests Consistently incorporates interests into real life Creates student learning experiences that are racially and culturally relevant 	Meets Proficient AND: <ul style="list-style-type: none"> <u>Provides student choices based on each student's individual experiences</u>

Elements of Effective Instruction

	Not Applicable	Below Standard	Developing	Proficient	Distinguished
Lesson Objectives, Goals, or Guiding Questions		<ul style="list-style-type: none"> Goals are seldom stated or no goals are stated. If stated, goals are not measurable Goals are rarely and/or never clear, or are stated as student activities Goals do not take into account the varying needs of individual students or groups Goals are not related to standards 	<ul style="list-style-type: none"> Goals are stated and sometimes measurable Goals are inconsistently clear, and may include activities Goals sometimes take into account the varied learning needs of individual students or groups Goals are seldom related to standards 	<ul style="list-style-type: none"> Goals are stated and measurable Goals are consistently clear and are NOT activities Goals regularly take into account varied learning needs of individual students or groups Goals align to standards 	<p>Meets Proficient AND:</p> <ul style="list-style-type: none"> All students can identify the measurable goal and explain it in their own words <u>Goals are often student created</u> Goals always take into account varied learning needs Able to articulate rationale for the selection of goal and how it explicitly supports the standard
Accessing Prior Learning		<ul style="list-style-type: none"> Displays limited understanding of prior knowledge for students in the class Rarely or never considers the current skills of the students Infrequently recognizes students' interests/experience to access prior learning Infrequently recognizes students' racial and ethnic diversity to access prior learning 	<ul style="list-style-type: none"> Displays some understanding of prior knowledge for some students in the class Occasionally considers the current skills of the students Occasionally recognizes some students' interests/experiences to access prior learning Occasionally recognizes students' racial and ethnic diversity to access prior learning 	<ul style="list-style-type: none"> Displays solid understanding of prior knowledge for most students in the class Regularly identifies and applies appropriate instruction to the current skills of the students to meet most needs Regularly recognizes students' interests/experiences and uses them to provide developmentally appropriate activities to access prior learning Regularly recognizes students' racial and ethnic diversity and uses it to engage students' prior learning 	<p>Meets Proficient AND:</p> <ul style="list-style-type: none"> Displays solid understanding of prior knowledge for all students in the class, including diverse language and learning needs Consistently uses knowledge of individual student skill levels to meet all student needs Always recognizes students' interests, and students are able to share interests/experiences to engage other learners Always recognizes students' racial and ethnic diversity and uses it to engage students' prior learning
Teacher Modeling *		<ul style="list-style-type: none"> No modeling Instructions are unclear or disorganized Stand and deliver is the only method of modeling Instructs with minimal monitoring of student comprehension or learning styles 	<ul style="list-style-type: none"> Stand and deliver is the main method of modeling Instructions are sometimes clear and organized Delivers new information with little regard to student's various learning styles Instructions are given with occasional regard to the thought process behind them 	<ul style="list-style-type: none"> Demonstrates the thinking, speaking, reading and/or writing that students will be required to perform Instructions are clear, concise, and logically organized Students are interacting with teacher and each other during modeling Instructions are given with developmentally appropriate scaffolding including written and visual representations that address various learning styles Encourages students to make deductions in order to explore the new concepts 	<p>Meets Proficient AND:</p>
Exemplars		<ul style="list-style-type: none"> Exemplars of student work are not displayed or modeled 	<ul style="list-style-type: none"> Exemplars of student work are inconsistently modeled and/or displayed Exemplars are not tied to current learning standards 	<ul style="list-style-type: none"> Exemplars of student work are routinely modeled and/or displayed Exemplars are tied to current learning standards 	<p>Meets Proficient AND:</p>
Instructional Techniques *		<ul style="list-style-type: none"> Utilizes a single instructional technique (usually 'stand and deliver') which does not consider effective strategies for students with diverse language and learning needs 	<ul style="list-style-type: none"> Sometimes attempts varied instructional techniques, but is inconsistent Returns to an ineffective instructional practices if something new does not work the first time the technique is attempted 	<ul style="list-style-type: none"> Routinely utilizes a variety of best practice instructional techniques that include effective strategies for students with diverse language and learning needs Effective instructional practices are applied using multiple racial and cultural perspectives 	<p>Meets Proficient AND:</p> <ul style="list-style-type: none"> Students demonstrate their ability to access these resources and strategies independently to experience success

Elements of Effective Instruction

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Differentiated Instruction *		<ul style="list-style-type: none"> Minimal differentiation is observed Students self select groups with little attention to academic purpose or goal 	<ul style="list-style-type: none"> Instructional groups are randomly assigned with little attention to learner ability, or instructional goals Implementation of group work is inconsistent All student groups are doing the same task 	<ul style="list-style-type: none"> Instructional groups are purposefully selected using student data and appropriate to specific instructional goals Teacher can articulate how group selection enhances learning Tasks within groups are varied according to the instructional objectives 	Meets Proficient AND: <ul style="list-style-type: none"> Students can freely move among groups, based on their assessment of their own proficiency Students create their own groups through their own self-assessments and work toward goal <u>Differentiated instruction accommodated student voice and choice leading to personalization</u>
Purposeful Talk *		<ul style="list-style-type: none"> Uses mostly voluntary responses to solicit answers Does not prompt students to justify or extend their responses 	<ul style="list-style-type: none"> Uses some strategies to engage equitable participation Sometimes prompts students to justify or extend their responses 	<ul style="list-style-type: none"> Routinely uses visible, random questioning strategies that draw equitable participation based on culturally responsive best practices – rigor, relevance, relationships and realness Most of time prompts students to justify or extend their responses related to content specific language 	Meets Proficient AND: <ul style="list-style-type: none"> <u>Students themselves ensure that all voices are heard with justifications</u> Students display the ability to sustain a discussion with little prompting from teacher Able to modify in real time how purposeful talk is being used
Levels of Questions		<ul style="list-style-type: none"> Routinely uses low level questions 	<ul style="list-style-type: none"> Uses questions that are a combination of low and high levels 	<ul style="list-style-type: none"> Uses questions that are of high level most of the time 	Meets Proficient AND: <ul style="list-style-type: none"> <u>Collaboratively design questions with students to maximize learning for all</u>
Sequencing Questions		<ul style="list-style-type: none"> Sequencing of questions is not purposeful 	<ul style="list-style-type: none"> Sequencing of some questions with minimal regard to students' learning needs 	<ul style="list-style-type: none"> Sequencing of most questions is purposeful and scaffolds learning for all 	Meets Proficient AND: <ul style="list-style-type: none"> Sequencing of all questions is purposeful and scaffolds learning for all
Wait Time		<ul style="list-style-type: none"> Uses no or minimal wait time to engage student thinking for all 	<ul style="list-style-type: none"> Uses wait time to meet the thinking needs of some students 	<ul style="list-style-type: none"> Uses wait time intentionally and sufficiently so that most students can formulate thoughts 	Meets Proficient AND: <ul style="list-style-type: none"> Uses wait time intentionally and sufficiently so that all students can formulate thoughts
Group Discussion *		<ul style="list-style-type: none"> Uses little or no discussion in the classroom Uses discussion with little participation Uses discussion with little or no active listening evidenced among the class members Uses few engagement techniques 	<ul style="list-style-type: none"> Uses discussion to involve some students Uses discussion and some active listening is evidenced among the class members Uses some engagement techniques 	<ul style="list-style-type: none"> Uses discussion to involve every student, regardless of ability Uses discussion and participation consists of speaking and/or active listening Uses discussion that displays a variety of culturally responsive techniques purposely chosen by the teacher to ensure all are participating and considering student input Uses discussion for higher order thinking 	Meets Proficient AND: <ul style="list-style-type: none"> <u>Students create their own questions around the topic of study for group discussion</u> Students lead the discussion with little direction from the teacher
Function of Technology Used in Instruction		<ul style="list-style-type: none"> Does not use available technology as an instructional tool in student learning 	<ul style="list-style-type: none"> Uses available technology as a direct tool substitute, with no functional change 	<ul style="list-style-type: none"> Uses available technology to augment or modify instructional practices, as well as for substitution 	Meets Proficient AND: <ul style="list-style-type: none"> Uses technology for significant task redesign or create new tasks, previously inconceivable, as well as for substitution, augmentation, and modification
Students Accessing and Presenting Information		<ul style="list-style-type: none"> Only offers students print based means of accessing and presenting information 	<ul style="list-style-type: none"> Offers students 1-2 pathways to access and present information 	<ul style="list-style-type: none"> Offers students multiple pathways to access and present information 	Meets all the criteria of Proficient AND: <ul style="list-style-type: none"> <u>Provides students with voice and choice about options for accessing and presenting information</u>

Elements of Effective Instruction

	Not Applicable	Below Standard	Developing	Proficient	Distinguished
Rubrics and Criteria Charts		<ul style="list-style-type: none"> No criteria have been developed 	<ul style="list-style-type: none"> Develops criteria that is unclear or have not been clearly communicated to the students No charts posted or supplied to students 	<ul style="list-style-type: none"> Develops assessment criteria and standards that are clearly communicated to the students Provides students with a chart that indicates expectations for the assignment or activity Charts are posted and defined for each summative assessment or learning activity 	Meets Proficient AND: <ul style="list-style-type: none"> <u>Students assist in creating the assignment criteria</u>
Assessment of Student Learning *		<ul style="list-style-type: none"> No assessment of student learning 	<ul style="list-style-type: none"> Uses some assessment for learning; only whole class 	<ul style="list-style-type: none"> Uses various strategies to assess for each student throughout the lesson 	Meets Proficient AND: <ul style="list-style-type: none"> Students self-monitor their learning progress toward objective
Academic Feedback *		<ul style="list-style-type: none"> Feedback is not provided Feedback is of uniformly poor quality Feedback is not provided in a timely manner Feedback is not delivered in a way that students can apply 	<ul style="list-style-type: none"> Some feedback is provided Some elements of intentional feedback are present Feedback is provided but not timely Feedback delivered is applicable 	<ul style="list-style-type: none"> Regular feedback is provided consistently and describes how students can improve Students understand the purpose of the assessment and how it will be used to monitor progress Feedback is consistently timely Feedback is delivered in a way that students can apply in language that exhibits positive growth 	Meets Proficient AND: <ul style="list-style-type: none"> Students know how to make use of feedback in their learning Students give useful feedback to each other
Student Engagement *		<ul style="list-style-type: none"> Few students are authentically or actively engaged in the lesson, or are off-task Some students demonstrate compliant engagement 	<ul style="list-style-type: none"> Most students are authentically and actively engaged in the lesson Few students demonstrate compliant engagement 	<ul style="list-style-type: none"> All students are authentically and actively engaged 	Meets Proficient and: <ul style="list-style-type: none"> <u>Students show ownership in authentic self-directed learning</u>
Lesson Closure *		<ul style="list-style-type: none"> No time allowed for closure of lesson 	<ul style="list-style-type: none"> Some time allowed for closure of lesson Closure is sometimes connected to the objective Lesson closure is directed by the teacher 	<ul style="list-style-type: none"> Ample time allowed for closure of lesson Closure is consistently connected to the objective Lesson closure is directed by the teacher 	Meets Proficient AND: <ul style="list-style-type: none"> Students can articulate a clear connection to the objective during the closure
Students Assessing Work		<ul style="list-style-type: none"> Does not communicate standards for student work and/or provide tools to assess them 	<ul style="list-style-type: none"> Assesses student work without student input 	<ul style="list-style-type: none"> Students are engaged with using criteria and/or rubrics to assess their learning 	Meets Proficient AND: <ul style="list-style-type: none"> Students are engaged in peer-to-peer feedback and assessment
Teacher's Use of Student Work *		<ul style="list-style-type: none"> Lack of student work to assess the effectiveness of lessons 	<ul style="list-style-type: none"> Some use of student work to assess the effectiveness of lessons 	<ul style="list-style-type: none"> Routinely uses student work to reflect and inform practice Utilizes student work to differentiate and modify instruction Student work is used to assess and measure student progress toward standards 	Meets Proficient AND: <ul style="list-style-type: none"> Shares student work and collaborates within teams to make decisions about upcoming lessons

Effective Instructional Practices

Areas of Strength:

Areas of Growth:

Environment for Learning

	Not Applicable	Below Standard	Developing	Proficient	Distinguished
Relationships Between Teacher and Students *		<ul style="list-style-type: none"> Teacher interaction with at least some students is negative, demeaning, sarcastic, or inappropriate to the age or culture of the students Students exhibit disrespect for teacher 	<ul style="list-style-type: none"> Teacher-student interactions are generally appropriate, but may reflect occasional inconsistencies, favoritism, or disregard for students' cultures Students exhibit only minimal respect for teacher 	<ul style="list-style-type: none"> Teacher-student interactions are friendly and demonstrate general warmth, caring and respect Interactions are appropriate to developmental and cultural norms and teacher seeks input/advice on what is appropriate cultural norms for students outside of the teacher's culture Students exhibit respect for teacher 	
High Academic Expectations *		<ul style="list-style-type: none"> Minimal rigor exists in the level of work expected Conveys a negative attitude toward the content 	<ul style="list-style-type: none"> Some academic expectations are rigorous with some busy work Communicates importance of work but with little conviction and minimal buy-in by students 	<ul style="list-style-type: none"> Most academic expectations are rigorous with minimal busy work High rigor in which students have multiple opportunities to achieve Actions reinforce belief that all can learn 	Meets Proficient AND: <ul style="list-style-type: none"> Both students and teachers maintain a culture of high academic expectations
High Behavioral Expectations & School Adopted Discipline Plans *		<ul style="list-style-type: none"> No standards of conduct for rituals and routines appear to have been established No implementation of district or school rules and procedures is evident Students are confused as to what is expected of them 	<ul style="list-style-type: none"> Standards of conduct for rituals and routines appear to have been established in the classroom Some implementation of school rules and procedures is evident Most students appear to understand what is expected of them most of the time 	<ul style="list-style-type: none"> Standards of conduct for rituals and routines are clear to all students and appear to have been co-created with student input School rules and procedures are fully implemented All students appear to understand what is expected of them all of the time 	
Behavior Monitoring *		<ul style="list-style-type: none"> Student behavior is not monitored Unaware of what students are doing 	<ul style="list-style-type: none"> Sometimes intervenes to redirect student behavior May miss behaviors of some students 	<ul style="list-style-type: none"> Alert to student behavior at all times Monitoring is preventative and consistent 	Meets Proficient AND: <ul style="list-style-type: none"> Monitoring is subtle and preventative <u>Students monitor their own and their peers' behavior, correcting one another respectfully</u>
Response to Behavior		<ul style="list-style-type: none"> Does not respond to misbehavior, or the response is inconsistent, overly repressive, or does not respect the student's dignity 	<ul style="list-style-type: none"> Attempts to respond to student misbehavior but with uneven results 	<ul style="list-style-type: none"> Response to misbehavior is appropriate and results in the desired behavior Response is sensitive to students' individual needs 	Meets Proficient AND: <ul style="list-style-type: none"> Response to misbehavior is highly effective
Transitions		<ul style="list-style-type: none"> Considerable instructional time is lost to transitions There is no apparent method for transitioning between activities Distribution of materials is disorganized 	<ul style="list-style-type: none"> Students can complete transitions, but they take more time than necessary Some procedures have been put in place, but students fail to execute them consistently Frequently reminds students how to proceed during transitions Distribution of materials is somewhat organized 	<ul style="list-style-type: none"> Transitions are quick and seamless Rituals and routines for transition have been modeled and practiced Students are self-directed during transitions Systems are in place and used by students for retrieving materials 	Meets Proficient AND: <ul style="list-style-type: none"> <u>Students are in charge of and understand how to transition between activities</u> <u>Students direct transitions and are in charge of material distribution</u>
Organization of Materials and Space		<ul style="list-style-type: none"> Minimal systems of organization are noted Room is cluttered and materials are in disarray Room arrangement does not support safety and ease of movement 	<ul style="list-style-type: none"> Has a visible organizational system which is somewhat effective; system does not always support learning Room has some evidence of organization, and materials are somewhat available Attempts are made to adjust classroom furniture and/or open space to the various lessons with limited effectiveness 	<ul style="list-style-type: none"> System of organization is clear to students and supports student learning Room is neat, clean and uncluttered; materials are readily available Classroom is safe and the furniture and/or space arrangement is a resource for learning activities 	Meets Proficient AND: <ul style="list-style-type: none"> Students can explain and maintain the system <u>Student input has been considered in creating the system, and student suggestions for improvement are welcomed</u> Classroom is safe and accessible, and students can adjust the furniture and/or utilize space to advance their own purposes in learning

Environment for Learning

	Not Applicable	Below Standard	Developing	Proficient	Distinguished
Expectations for Para-professionals and/or Volunteers		<ul style="list-style-type: none"> • No delegation of duties to the support staff/volunteers • The support staff/volunteers are underutilized • Delegates too much to the support staff 	<ul style="list-style-type: none"> • Sometimes or inconsistently delegates duties to the support staff/volunteers • Inconsistently clarifies and/or reinforces expectations of the support staff/volunteers 	<ul style="list-style-type: none"> • Clearly articulates duties to the support staff/volunteers • Uses support staff/volunteers to promote student learning; specifically plans for the support staff/volunteers • Continuously clarifies and reinforces expectations of the support staff/volunteers 	Meets Proficient AND: <ul style="list-style-type: none"> • Partners with the support staff/volunteers to add additional perspectives to classroom dynamics, instruction, and curriculum

Environment of Learning

Areas of Strength:

Areas of Growth:

Family Engagement

	Not Applicable	Below Standard	Developing	Proficient	Distinguished
Communication with Families		<ul style="list-style-type: none"> Families receive information about students' progress or grades only at end of grading period, conferences, etc. Difficult for families to contact, or does not respond when contacted 	<ul style="list-style-type: none"> Families receive information about students' progress or grades on an occasional basis Information is available to families, but ways of being contacted are not communicated through multiple methods Inconsistently posts students' grades and assignments in student/parent information system 	<ul style="list-style-type: none"> Families routinely receive information about students' progress, so they know when to expect it Communication in home language Available to respond to family concerns, and ways of being contacted are clearly communicated through methods that work for the particular family's needs Consistently posts students' grades and assignments in student/ parent information system 	Meets Proficient AND: <ul style="list-style-type: none"> Consistently provides resources for families to support their students' academic success at home
Engaging Families		<ul style="list-style-type: none"> Does not engage families in the work of educating their students Does not see families as an asset Reports only on student deficiencies, not on successes 	<ul style="list-style-type: none"> Inconsistently reaches out to families, but not in a reciprocal manner—only to tell and ask, not to listen, learn and understand Has limited view of families as assets Reports mostly on student deficiencies, not on successes 	<ul style="list-style-type: none"> Intentionally reaches out to families in an effort to build reciprocal relationships with phone calls, surveys or other vehicles appropriate to the building expectations Views students' families as partners in education who hold vital information in the education of the child Seeks opportunities to learn about the cultures and backgrounds of families Provides accessible ways for families to participate in student learning through listening to parents and structuring ways to participate on parent needs and requests Proactively creates a welcoming environment for families in the classroom 	Meets Proficient AND: <ul style="list-style-type: none"> Routinely works with families in the community outside the school walls

Family Engagement

Areas of Strength:

Areas of Growth:

Professional Responsibilities

	Not Applicable	Below Standard	Developing	Proficient	Distinguished
Relationships with Colleagues		<ul style="list-style-type: none"> Relationships are negative or self-serving Works ineffectively with colleagues in collaboration, PLC's and/or content/grade level teams 	<ul style="list-style-type: none"> Maintains cordial relationships Participates with colleagues in collaboration, PLC's and/or content/grade level teams 	<ul style="list-style-type: none"> Relationships are supportive and cooperative Works effectively and respectfully with colleagues in collaboration, PLC's and/or content/grade level teams 	Meets Proficient AND: <ul style="list-style-type: none"> Takes initiative in assuming a leadership role among faculty Initiates activities to contribute to the profession which support colleagues (i.e. mentoring, presentations)
Self Reflection		<ul style="list-style-type: none"> Does not effectively use reflection and self-assessment of instruction 	<ul style="list-style-type: none"> Occasionally uses reflection and self-assessment to assess instructional effectiveness and make modification in instruction 	<ul style="list-style-type: none"> Continuously and accurately assess his or her own effectiveness using lesson artifacts and student data to identify areas of strength and areas of growth Reflects on teaching practice through coaching, mentorship, critical friends, or participation in other teacher leadership development opportunities 	Meets Proficient AND: <ul style="list-style-type: none"> Model, coach, and mentor colleagues and/or preservice teachers in reflective practice methods to improve instruction
Feedback		<ul style="list-style-type: none"> Ignores or minimizes feedback from colleagues, administrators, and students Resistant to changes in professional practices 	<ul style="list-style-type: none"> Open to feedback from colleagues, administrators, and students Open to change of professional practice when provided feedback 	<ul style="list-style-type: none"> Seeks and accepts feedback from colleagues, administrators, and students Implements change in professional practice based on feedback 	
Professional Growth		<ul style="list-style-type: none"> Does not attend professional development activities Does not plan for professional growth 	<ul style="list-style-type: none"> Attends professional development activities Occasionally plans for professional growth 	<ul style="list-style-type: none"> Regularly participates in relevant professional development activities and implements changes to instructional practices as a result Seeks opportunities to enhance content knowledge and pedagogical skill Regularly plans for professional growth 	Meets Proficient AND: <ul style="list-style-type: none"> Leads professional development opportunities for colleagues
Service to School/District		<ul style="list-style-type: none"> Is not involved in school events Does not support the school mission/vision Lacks understanding of the district's strategic plan and as a result, creates confusion for school stakeholders Non-compliant with school and/or SPPS policies and procedures 	<ul style="list-style-type: none"> Participates in school events if asked Understands and supports the school mission/vision Understands and supports the district strategic plan, mission, and vision Complies with school and SPPS policies and procedures and acts in a professional and ethical manner 	<ul style="list-style-type: none"> Volunteers to participate in school events and makes a substantial contribution Makes decisions that support and reflect the school mission/vision Makes decisions that support and reflect the district strategic plan, mission, and vision Complies with school and/or SPPS policies and procedures and models high standards of professional and ethical conduct 	Meets Proficient AND: <ul style="list-style-type: none"> Takes initiative in assuming a leadership role in school and/or district events
Record Keeping		<ul style="list-style-type: none"> Does not maintain information on student progress Student records are in disarray resulting in errors and confusion Lacks system for information on student completion of assignments 	<ul style="list-style-type: none"> Maintains a system for information on student progress Maintains student records Maintains a system for information on student completion of assignments 	<ul style="list-style-type: none"> Maintains fully effective systems for information on student progress Maintains accurate and up-to-date student records Maintains effective systems for information on student completion of assignments 	Meets Proficient AND: <ul style="list-style-type: none"> Students contribute information to systems related to their progress and interpret results Students participate in systems for completion of assignments

Professional Responsibilities

Areas of Strength:

Areas of Growth: